

February 11, 2008

Re: Request for Qualifications for “Building Envelope” Consultant Services

Project: Dr. P. Phillips Orlando Performing Arts Center – Orlando, Florida

On behalf of the Dr. P. Phillips Orlando Performing Arts Center (DPAC and “Owner”), we are pleased to invite you to submit your qualifications for the Building Envelope Consultant services for the referenced Project. These consulting services include waterproofing, damp-proofing, roofing, and all curtain wall, storefront, and window systems. Hines has been selected to act as the Development Manager for the Project and HKS Architects, Inc. (HKS) has been selected as the Prime Architect in association with Barton Myers Associates and Baker Barrios Architects. A two-step process will be utilized for the selection of the Building Envelope Consultant following the requirements of the State of Florida’s Consultant Competitive Negotiation Act (CCNA). A selection committee will review the submittals, create a short list, and interview the short-listed firms by teleconference.

The attached Request for Qualifications (the “RFQ”) provides a general overview of the proposed Project and outlines the requirements for your proposal. Eight (8) copies of your qualifications along with a CD (with all documents on one pdf) should be submitted to the Orlando office of HKS Architects, Inc. no later than 1:00 p.m. Eastern Standard Time on February 29, 2008. Copies of the RFQ, attachments, and any subsequent addenda can be found on the DPAC website at www.orlandopac.org. Interviews are tentatively scheduled for the week of March 10, 2008.

According to the DPAC Bylaws, firms responding to this RFQ should not contact DPAC board members or governmental and elected officials, and firms doing so risk disqualification from the Project. Questions and requests for information should be sent by phone or email to Mike Woollen at HKS Architects, Inc, - mwoollen@hksinc.com, 407-648-9956.

We look forward to your response and we are delighted to have your participation in this process.

Sincerely,



J. Michael Woollen, AIA
Vice President
HKS Architects, Inc.

**DR. P. PHILLIPS ORLANDO PERFORMING ARTS
CENTER**

REQUEST FOR QUALIFICATIONS

FOR

BUILDING ENVELOPE CONSULTANT SERVICES

February 11, 2008

CONFIDENTIALITY

This RFQ is both confidential and proprietary to Production Architect and Owner, and Production Architect and Owner reserve the right to recall the RFQ in its entirety or in part. Recipients must not, and agree that they will not, duplicate, distribute or otherwise disseminate or make available this document or the information contained in it to a third party without the prior written consent of Production Architect and Owner. Consent shall be deemed granted only if provided in writing by the Production Architect and Owner. Notwithstanding the foregoing, recipients may make this document available to those employees who have a need to know its contents in order to participate in the response to this RFQ.

Recipients shall not include or reference this RFQ in any publicity without prior written consent from Production Architect and Owner.

- I. INTRODUCTION**
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I. INTRODUCTION

The Dr. P. Phillips Orlando Performing Arts Center is proposed to be a complex consisting of three theaters – a 2,800-seat amplified theater, an 1,800-seat acoustic theater, and a 300-seat theater, along with related front of house and back of house spaces and public plaza (“Project”). The Project will be located in downtown Orlando, Florida, bordered by South Street to the north, Anderson Street to the south, Orange Avenue to the west, and Rosalind Avenue to the east. A more detailed description of the Project is provided in the Prime Architect-Owner Agreement (prime agreement) included with Attachment B. The current Concept Plan is included in Attachment E.

The Owner has selected Hines to act as its Development Manager (“Development Manager”) for the Project under the direction of the Owner. HKS Architects, Inc. has been selected as the “Prime Architect” and, in conjunction with Baker Barrios Architects, will serve as the “Production Architect.” All consultants, including Barton Myers and Associates as the “Design Architect,” will be under sub-contract to HKS. The Production Architect will coordinate all aspects of consultant selection, design, approvals, construction and operational start-up of the Project. Major decisions regarding the scope of the Project are vested with the Owner, acting through Hines as the Development Manager.

This Request for Qualifications (the “RFQ”) is being issued for the express purpose of engaging the consulting services for the Project outlined in Attachment A – Consultant’s Responsibilities. Your response should be based on the requirements described herein, the scope in Attachment A, the Project description information included in the attached Prime Agreement with Attachment B, the Project Schedule included with Attachment C, the draft Architect-Consultant form of agreement with Attachment D and the current Concept Plan which is included as Attachment E.

II. PROJECT SUMMARY

The Project is generally described in the Prime Agreement included with Attachment B and as shown in the current Concept Plan in Attachment E; while this information is presented as a conceptual reflection of the Owner’s current thinking, it should not be viewed as anything other than a preliminary outline of a possible program.

The Project will be certified under the USGBC LEED New Construction rating system.

III. CONSULTANT RESPONSIBILITIES

See Attachment A.

IV. PARTICIPATION OF MINORITY AND/OR WOMEN-OWNED BUSINESS ENTERPRISES (M/WBE)

This RFQ is being issued subject to the Chapter 57 of the City of Orlando’s Code relating to Minority and Women Business Enterprise (M/WBE) participation. While the City has an M/WBE participation goal of 18% Minority Business Enterprise and 6% Women Business Enterprise participation, the Production Architect has established a goal of 30% for M/WBE participation for this project. Local businesses and M/WBEs certified by the City of Orlando and/or Orange County are strongly encouraged to submit a proposal that complies with or exceeds these goals. If you propose a “teaming” arrangement in association with other firms to meet or exceed these

goals, then your proposal should indicate whether your team is an “association” or a “joint venture.” HKS will be contracting with only one “entity” for these consulting services.

Additionally, the Project Architect has adopted the “City of Orlando’s Blueprint for Using Community Venues to Create a Sustainable Economic Impact”. You are required to address in your submittal how your firm or team will meet the goals established in the Blueprint. Your success in addressing, meeting, exceeding and demonstrating a good faith effort to meet these M/WBE and Blueprint goals will be a very important factor in the selection process.

- Chapter 57 of the City of Orlando Code can be located at <http://www.cityoforlando.net/admin/mbe/chapter57.html>
- City of Orlando Blueprint can be located at http://www.nba.com/media/magic/Local_Economic_Plan_Blueprint.pdf

V. SUBMITTAL REQUIREMENTS

Your firm will be evaluated on the basis of how well your firm and its individual professionals meet the criteria outlined below including general and specific selection criteria. Please submit your qualifications in a concise written tabulated format (NOT TO EXCEED 20 PAGES) indexed and organized in order by the following sections:

A) Qualifications Summary

- 1) Qualifications: A brief statement of your qualifications limited to one page.
- 2) Services: Confirm you will provide all the services required by this RFQ.
- 3) Similar Projects:

Provide a list of similar Projects on which each of your proposed personnel who will be assigned and directly involved and responsible throughout the duration of the Project has been engaged. In particular, the Production Architect, Owner and Development Manager would like to review similar project experience.
- 4) Personnel: Please provide a schedule of your personnel who will be assigned and directly involved and responsible throughout the duration of the Project. Information shall include the names and resumes of all assigned Project personnel, including but not limited to:
 - a) Principal-in-Charge;
 - b) Project Manager;
- 5) Contact References: Please provide no more than three contact references for each of your firm personnel assigned to the Project;
- 6) Special Considerations: Please describe any special resources which your firm or your personnel assigned to the Project may bring to the Project or

in-house expertise in technical areas which will specifically benefit the Owner;

- 7) Quality Assurance: Please provide a detailed description of your firm's quality assurance review and checking procedures;
- 8) Detailed Exceptions: Please provide in writing any exceptions you may take to the requirements of this RFQ, the reasons for such exceptions and any proposed alternatives.
- 9) Insurance: The consultant shall carry the same level of general insurance as required in the Prime Agreement. As part of your submittal, indicate your current professional liability insurance carrier name, rating of your carrier, length of time with this carrier, and your policy amounts. Also indicate your willingness to increase to \$2.0 Million per claim / \$4.0 Million annual aggregate, if required.
- 10) Investigations and Litigation: If the Proposer has ever been the subject of an investigation conducted by a regulatory agency or professional licensing board, give the date, details and outcome of such action, including but not limited to any disciplinary sanctions imposed. If the Proposer has been sued as a result of actions or inactions in the course of their business or profession in the past ten (10) years, give the date, details and outcome of such suit, including but not limited to the dollar amount of any settlement or judgment.

B) Special Services

Provide a detailed description of all services which you would plan to provide that are not described above.

D) Selection Process

The successful Proposer will be selected by an architectural and engineering selection committee (the "A&E Selection Committee"). To ensure fair consideration for all Proposers, there is a prohibition against any discussion with A&E Selection Committee members about the Project from the date RFQ is posted to the DPAC website (www.orlandopac.org) except during the public meetings held to consider the submittals. DPAC bylaws prohibit communications initiated by a Proposer or a Proposer's representative to any A&E Selection Committee member and any DPAC Board member involved in evaluation or considering the submittals, prior to the time that Proposers are contacted to make a presentation. Such communication initiated by a Proposer or Proposer's representative may be grounds for disqualification of the offending Proposer by the A&E Selection Committee from consideration for ranking and for award of a contract.

All questions concerning this Request for Qualifications prior to submission should be addressed by email to the attention of Mike Woollen of HKS Architects, Inc. at the following email address:

mwoollen@hksinc.com

The A&E Selection Committee members for this Project are as follows:

DPAC: - Jim Pugh, Kathy Ramsberger, Jean-Marc Allard, Dr. Rita Bornstein, Don Ammerman

HKS/Baker Barrios – Matt Clear, Carlos Barrios

Hines – Jerry Lea, Mark Chenoweth, Chuck Watters, Michael Gross

Barton Myers & Assoc. – Barton Myers, Ryan Ihly, Peter Rutti

Anderson & Associates – Veronica Anderson and Susan Brosch

The A&E Selection Committee will review and evaluate the Submittals. All firms submitting will be evaluated to determine if they are fully qualified to perform the services required herein. Among the factors to be considered in making the finding are the capabilities, adequacy of personnel, track record and experience of the firm. After this evaluation process, a minimum of three (3) Proposers presenting the most responsive submittals will be short-listed and asked to participate in telephone interviews with the A&E Selection Committee. Further written documentation may be requested by the A&E Selection Committee prior to the interviews, or as a result of the interviews. Failure to promptly supply information in connection with such request, including, but not limited to, information regarding past performance, financial stability, and ability to perform on schedule, may be grounds for determination of non-responsiveness with respect to the Proposal.

Following the interviews, the A&E Selection Committee will rank the short-listed Proposers as set forth in the attached “Evaluation Criteria for Final Ranking.” HKS and the Development Manager will enter into negotiations with the top-ranked Proposer with the intention of entering into an agreement. If negotiations with the top-ranked Proposer are unsuccessful, then negotiations with this Proposer will be terminated and negotiations will begin with the next successively ranked Proposer until a successful contract is negotiated.

E) Schedule

The overall proposed project schedule is included with Attachment C. Please state in your submittal the duration of time required to perform your scope of services.

F) Additional Information

Please provide any other additional information that you believe would be helpful to Owner and Development Manager in their decision.

VI. ATTACHMENTS

A) Consultant Responsibilities

B) Prime Architect-Owner Agreement

C) Preliminary Project Schedule

D) Architect-Consultant Form of Agreement

E) Current Concept Plans

VII. SUBMISSION REQUIREMENTS AND PROJECT CONTACT

Please submit eight (8) copies of your submittal information, plus one CD with your submittal information in a single pdf file, to the Project contact listed below:

Mike Woollen, AIA
HKS Architects, Inc.
225 E. Robinson Street
Orlando, FL 32801
(407) 648-9956(T)
(407) 648-9976 (F)

All submittals shall be in a sealed container with the notation "Proposal Enclosed." Should you have any questions concerning the Project or this submission, please send by email to Mike Woollen at mwoollen@hksinc.com.

VIII. SUBMITTAL ACCEPTANCE

The Selection Committee reserves the right to reject any or all submittals received under this Request for Qualifications, and is under no obligation to any of the prospective consultants as a result of this Request for Qualifications process.

IX. OTHER

You will receive no reimbursement for your expenses in preparing this submittal. All materials and documents submitted hereunder shall become the sole property of the Production Architect.

A response to this RFQ shall not be construed as a contract nor indicate a commitment of any kind on the part of the Selection Committee, Production Architect or Owner. The Selection Committee and Production Architect, with advice from the Owner and Development Manager, reserve the right to reject any or all responses to this RFQ.

End of Request for Proposal

ATTACHMENT A

BUILDING ENVELOPE CONSULTANT RESPONSIBILITIES

The Consultant under the direction of the Production Architect and in close coordination with the other consultants and sub-consultants (the “Architect Team”), will be responsible for the following scope of services:

- 1) The Consultant will be responsible for assisting in the development of complete Exterior Enclosure Design including all fixed and operable windows (if any), curtain walls, storefronts (including interior storefronts, if any), including all doors, vestibules, revolving doors and all roofs (including “green roofs”, if any) and waterproofing conditions including plaza paving, basement waterproofing, and other waterproofing and damp-proofing. The exterior curtain wall and window wall systems shall be designed for both water integrity and structural integrity – including the glass and glazing and all framing members.
- 2) The Consultant will assist the Production Architect in the preparation of construction documents necessary to bid and construct the Project based on the design of the Architect and all other consultants on the Design Team.
- 3) The Consultant will be required to work closely with the Design Team and provide all necessary designs and clarifications on a timely basis, as may be necessary for the Design Team to fully prepare the construction documents in accordance with the Project Schedule.
- 4) The Consultant will be responsible for developing complete design performance criteria for the exterior walls and a complete design of all roofing and waterproofing conditions. Further, the Consultant will assist the Production Architect in the preparation of complete, coordinated, constructible, and cost effective construction documents (including Division 8 Specifications) necessary to bid and construct the Project. Specifically, the Consultant will be responsible for providing all services customarily provided or reasonably requested for projects of this type.
- 5) The Consultant will be responsible for confirming that the proposed Exterior Enclosure design complies with all applicable codes and ordinances.
- 6) The Consultant will review and act on all shop drawings and submittals, participate in Exterior Enclosure testing and inspecting program and provide frequent field inspections when appropriate. The Consultant will also have construction administration responsibilities including responding to contractor requests for information (RFI’s), shop drawing and submittal review, preparing job site inspection reports, payment request reviews and certification, change order request and change order documentation processing, contractor claims review, punch list completion, final Project completion certification and any other services typically provided in connection with such consulting services.
- 7) The Consultant shall attend design review and coordination meetings on a monthly basis in Orlando, Florida for the duration of the Design Development and Construction Documents phases, and also attend approximately 2-3 meetings during the Schematic Design phase.

- 8) In collaboration with the Production Architect, the Consultant shall review the design development submission and construction documents submissions to incorporate comments by the Owner.
- 9) The Consultant shall recommend to the Owner the obtaining of such investigations, surveys, tests, analyses and reports as may be necessary for the proper execution of the Architect's services.
- 10) The Consultant shall assist in the preparation of a list of Value Engineering (VE) items worth consideration by the Development Manager, Owner and Architect, and shall participate in the evaluation of all VE items developed by the Project Team that relate to the Consultant's scope of work.

ATTACHMENT B

PRIME AGREEMENT FOR ARCHITECTURAL SERVICES

The attached Prime Architect-Owner Agreement shall be attached to and referenced as part of the Architect-Consultant Agreement (Sub-Consultant Agreement), and the terms and conditions of the prime agreement shall apply to the consulting services described in this Request for Qualifications. To the extent that there are any conflicts between the Production Architect Agreement and the Sub-Consultant Agreement, the Production Architect Agreement shall govern.

ATTACHMENT C
PRELIMINARY PROJECT SCHEDULE

Refer to the attached Project Schedule.

ATTACHMENT D

ARCHITECT-CONSULTANT FORM OF AGREEMENT

See the attached draft Architect-Consultant form of agreement that shall be used these consulting services, in conjunction with the referenced prime agreement.

ATTACHMENT E
CURRENT CONCEPT PLAN

See the attached current design concept plans. Note: this represents a preliminary design concept that is subject to change and refinement; however, this concept reflects the basic requirements included with the project description and current building program.